

Appendix A – Previous Committee Resolutions

The July Committee resolved as follows:

That the Committee:

1. Agrees to review the council's partnership with Capita, and authorises the Chief Executive to develop a Full Business Case.
2. Agrees that the proposed strategic aims underpinning the Full Business Case should be to:
 - a) Deliver high quality services;
 - b) Secure best value for money for Barnet's residents; and
 - c) Strengthen the council's strategic control of services.
3. Notes the three options identified and considered in more detail in paragraphs 2.4 to 2.7 and Tables 1 to 4.
4. Agrees that option 2 – realigning the CSG and DRS contracts to bring back in house those services listed in Table 5 – is the proposed preferred option to be tested in the Full Business Case.
5. Agrees that option 3 is fully tested and considered in the Full Business Case.
6. Agrees that the Full Business Case should review the joint venture arrangement for the delivery of Development and Regulatory Services.
7. Agrees that the Full Business Case should be considered by Policy & Resources Committee, for referral to Council for final decision.

The December Committee resolved as follows:

That the Committee:

1. Notes the work undertaken in developing a business case for the realignment of the council's contracts with Capita, and the findings of the analysis to date, as set out in paragraphs 2.2 to 2.38.
2. Agrees that further analysis is required to allow the Committee to make informed, robust decisions on the future delivery of the Customer Support Group and Development and Regulatory Services contracts, and the impact on the future of the RE Joint Venture.
3. Notes the findings of the in-depth analysis of the Finance and Strategic Human Resources (HR) services, as set out in paragraphs 2.41 to 2.51.
4. Authorises the Chief Executive to take all reasonable action to prepare to insource Finance and Strategic HR services by 1 April 2019. Further authorises the Chief Executive, in consultation with the Chairman of the Committee, to consider the responses to the consultation (due in

February 2019) and proceed with implementation of the proposal, if appropriate.

5. Agrees a revised approach to completing the review, which considers groups of services on a phased basis, as set out in paragraphs 2.52 to 2.57.
6. Agrees that consultation on the future approach to all services should take place, as set out in section 5.8.
7. Agrees the draft service groupings and prioritisation set out in paragraphs 2.58 to 2.63 as the basis for consultation. Following this consultation authorises the Chief Executive, in consultation with the Chairman of the Committee, to agree a programme for reviewing services; the programme to be updated from time to time by the Chief Executive in consultation with the Chairman of the Committee with a view to completing the review as rapidly as possible.
8. Approves the budget allocation for the next stages of the review and the implementation of the proposed in-sourcing of Finance and Strategic HR as set out in paragraph 5.2.2
9. Agrees that the council will continue to work with Capita to seek to reach a collaborative negotiated solution to the future of the contracts.
10. Agrees that while the review is underway, the critical task of service improvement should continue to be driven through partnership working and contractual levers.